

# Reforming the Organizational Structure for ODeL: The Case of Hanoi Open University

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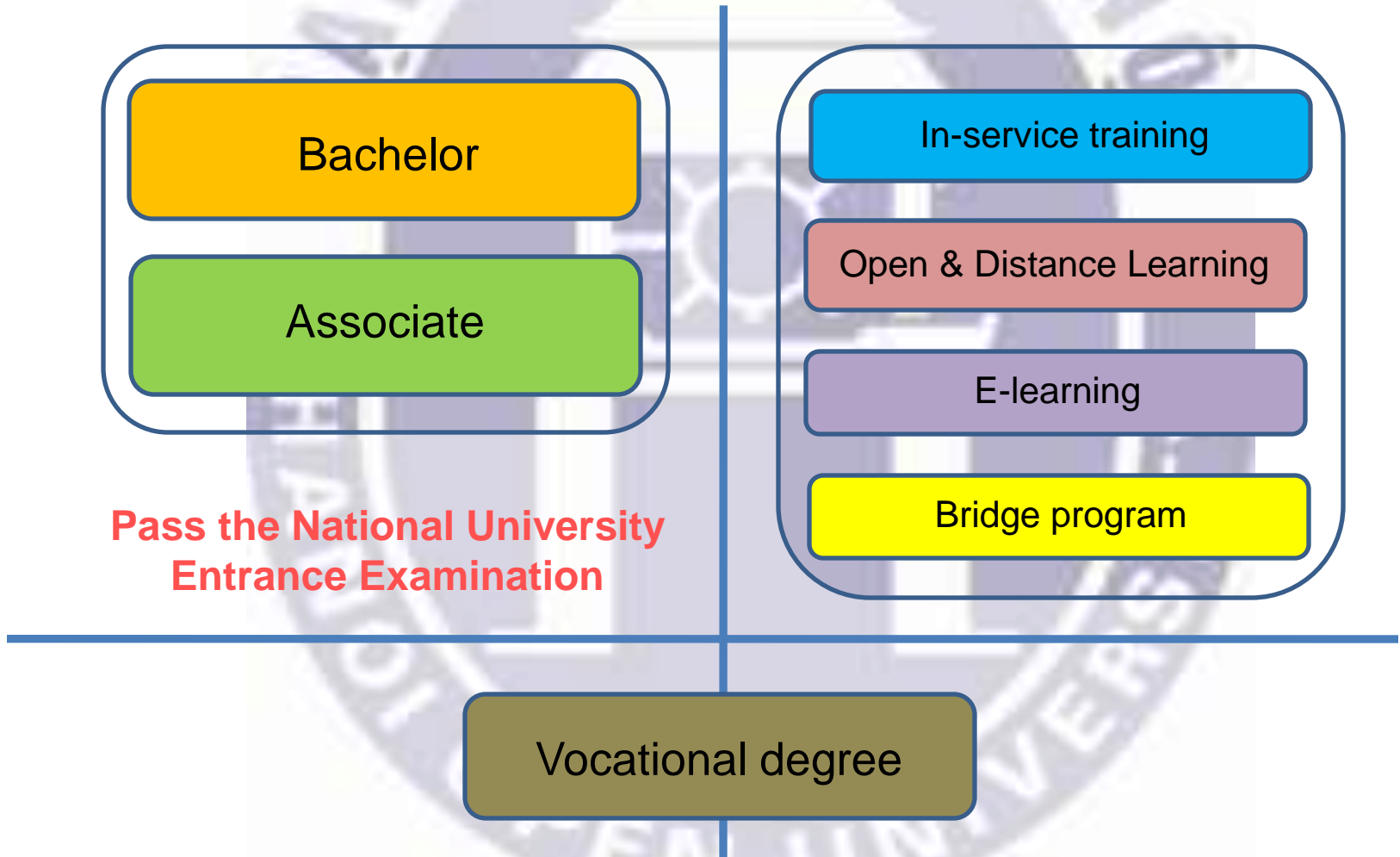
**Hanoi Open University**

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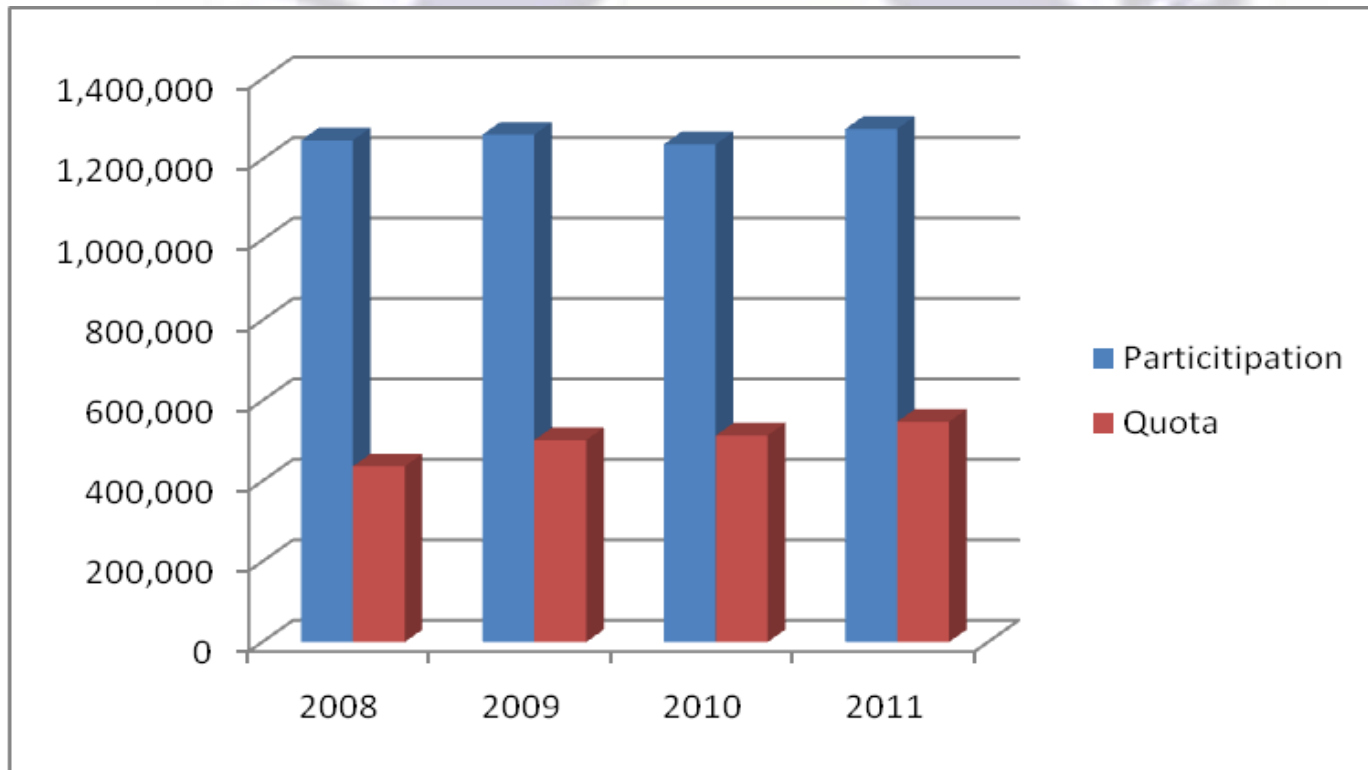
# Presentation Outline

1. The role of ODL in the context of Vietnam's higher education system.
2. E-learning development in the Vietnam's universities.
3. Reforming the organizational structure for ODeL: A HOU's case.

# The Vietnam Higher Education System: Formal vs. Non-formal Sector



# National University Entrance Examination participation/quota 2008-2011



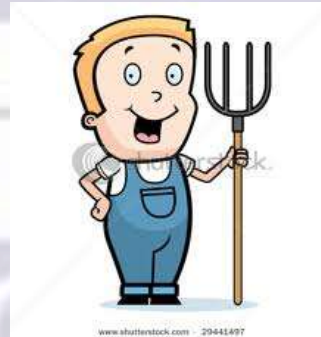
2008: 35%

2009: 39.8%

2010: 41.5%

2011: 42.9%

# ODL: The path for the other half



Knowledge

Degree



Increase Income

# ODL characteristics

- ❖ Separation of teacher and learner in time or place, or in both time and place.
- ❖ Institutional accreditation.
- ❖ Use of mixed-media courseware.
- ❖ Two-way communication.
- ❖ Possibility of face-to-face.
- ❖ Use of industrialized processes.

# Percentage of non-formal student in some large higher educational institutions - academic year 2007-2008

No	Institute Name	Number of		Percentage of
		students	non-formal students	non-formal students
1	Vietnam National University, Hanoi	43,062	24,249	56.3%
2	Vietnam National University, HCMC	74,368	29,512	39.7%
3	Hue University	41,407	18,300	44.2%
4	Thai Nguyen University	52,052	29,000	55.7%
5	Da Nang University	45,777	17,198	37.6%
6	Can Tho University	32,433	10,963	33.8%
7	Hanoi University of Technology	42,411	20,389	48.1%
8	National Economics University	39,861	24,903	62.5%
9	Hanoi Agricultural University	19,538	8,867	45.4%
10	Hanoi Medical University	3,018	240	8.0%
11	Hanoi Pedagogical University	16,970	9,166	54.0%
12	HCMC University of Economics	44,323	23,460	52.9%
13	HCMC Medicine and Pharmacy University	6,836	1,625	23.8%
14	HCMC Pedagogical University	19,476	12,461	64.0%
15	HCMC Open University	19,049	4,778	25.1%
Total		500,581	235,111	47.0%

Source: MOET

# Number of attending/graduated students in distance education - academic year 2009 (Source: Continuing Education Department)

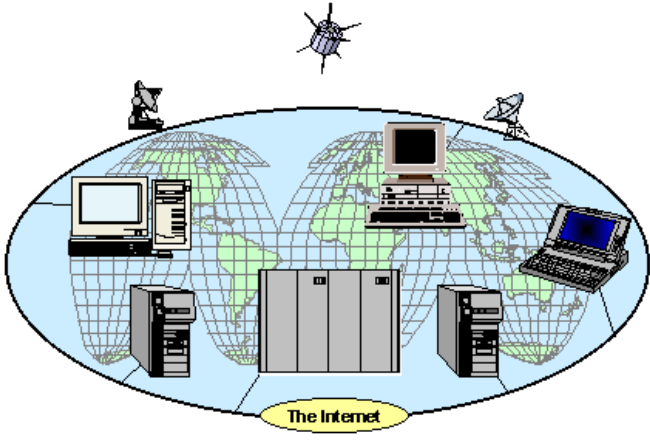
No	Institute Name	Attending Students	Graduated Students
1	Hanoi Open University	42.000	21.500
2	HCMC Open University	39.519	7.024
3	University of Information Technology - Vietnam National University, HCMC	12.658	3.750
4	Hanoi Pedagogical University	45.327	38.795
5	Hanoi University	2.437	6.735
6	Post & Telecommunication Institute of Technology	4.540	297
7	National Economics University	2.500	0
8	Hue University	48.038	77.731
9	Da Nang University	14.541	3.100
10	Da Lat University	931	995
11	Binh Duong University	13.900	20
12	Tra Vinh University	2.300	0
13	Duy Tan University	3.400	0
14	Hanoi Pedagogical University No 2	400	0
15	Hong Bang University	0	0
16	Dong Thap Pedagogical University	0	0
17	Hanoi University Business and Technology	290	0
18	Long An University of Economy and Industry	-	0
19	Can Tho University	-	0
Total		232.781	159.947



# The development of E-learning in the Vietnam's universities

- ❖ Many ambitious universities have developed E-learning portal to provide full degree program. **None** of them was successful except for Hanoi Open University.
- ❖ Review the case of **Post and Telecommunications Institute of Technology (PTIT)** a subsidiary of Vietnam Post and Telecommunication Group (a state-owner group).

# Why PTIT fails in deploying E-learning



ICT Infrastructure



Financial Support



Good reputation

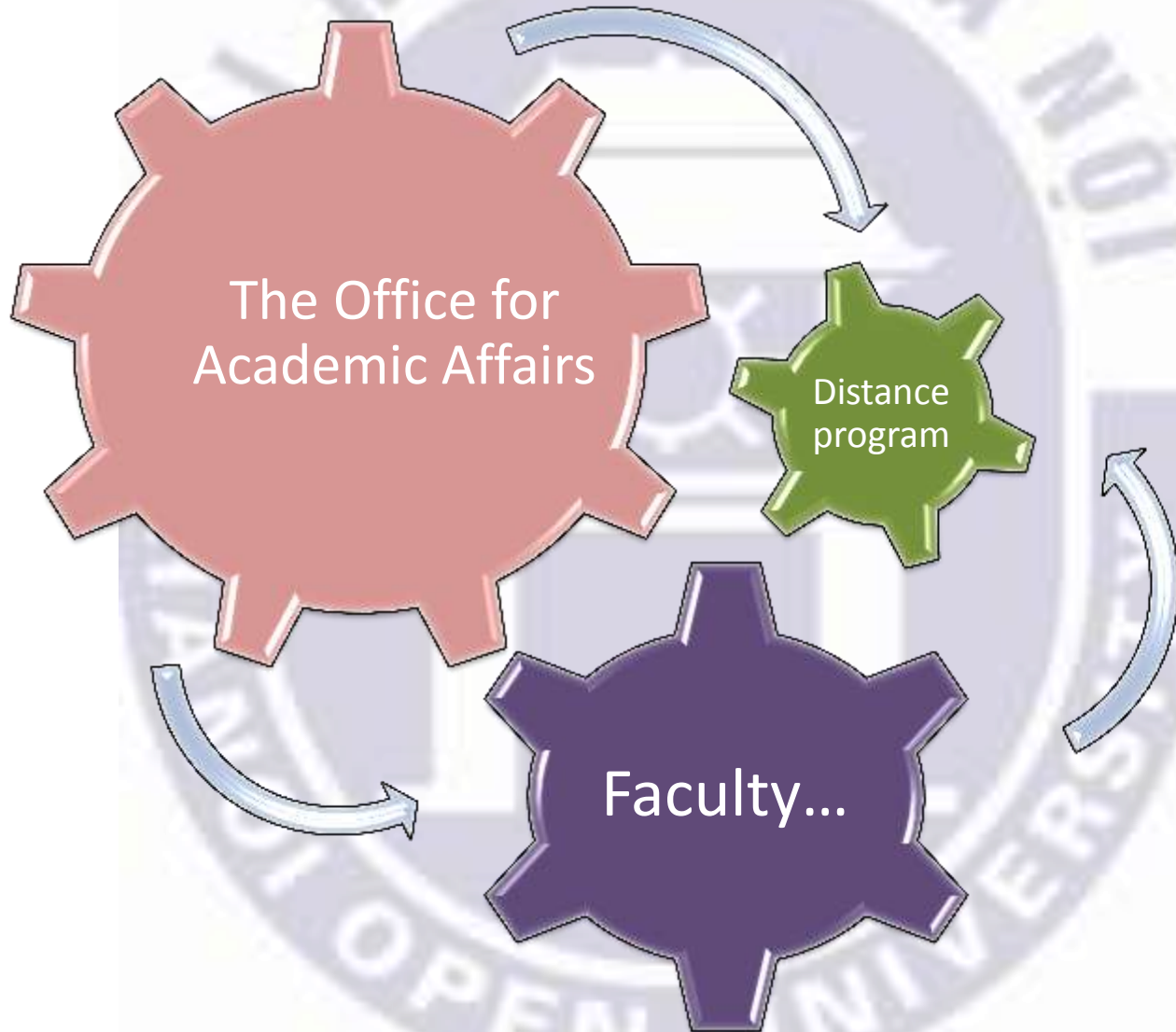


Highly qualified faculties and staffs

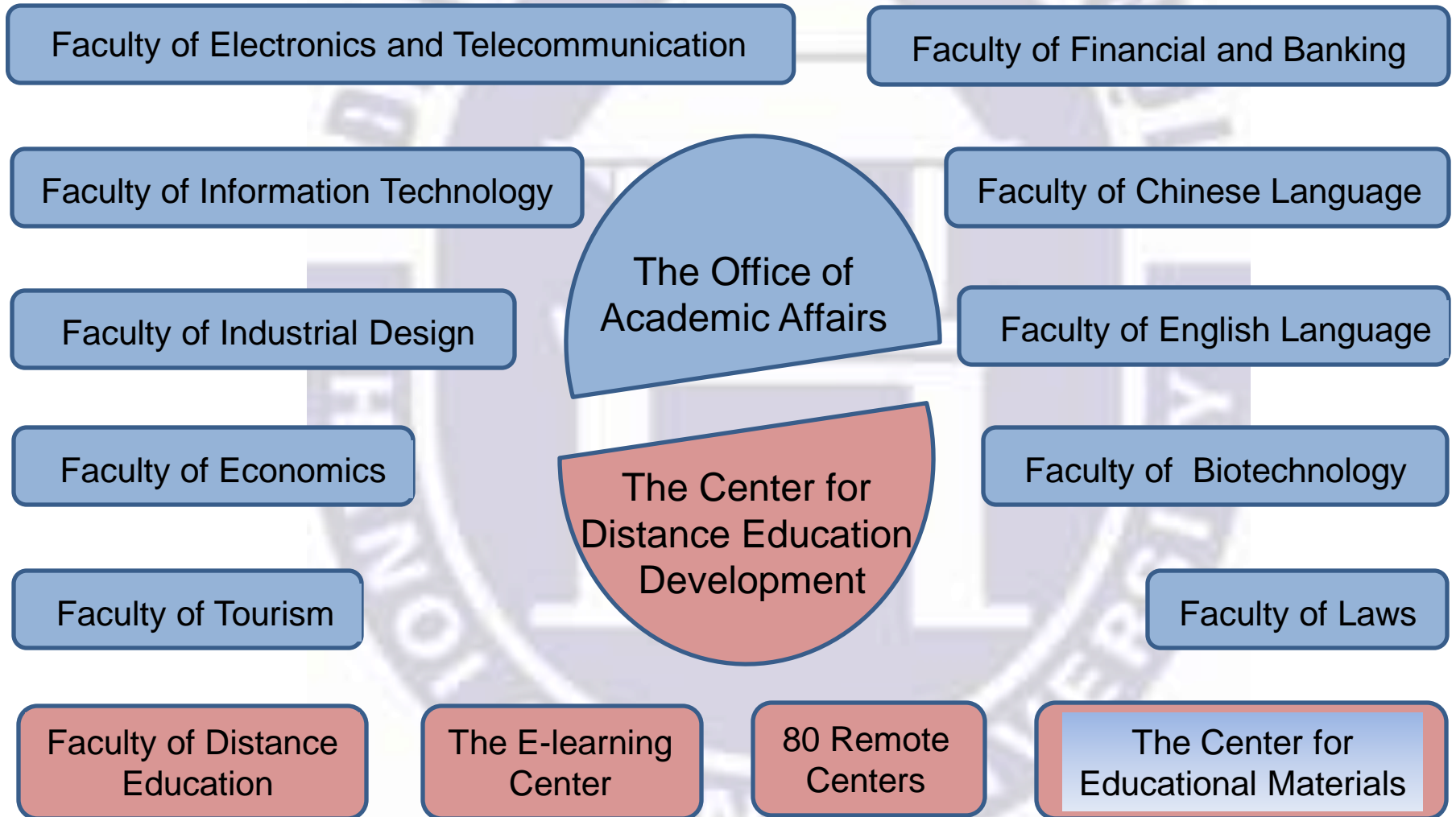
# Ha Noi Open University in brief

- ❖ State owned university established in 1993.
- ❖ One head quarter and 10 Faculties at 10 different campuses.
- ❖ Total formal education students enrolled each year is around 4,000.
- ❖ About 30,000 student has been graduated from ODL programs

# Old Model for Distance Education at HOU



# HOU: Organizational structure from educational and training perspective



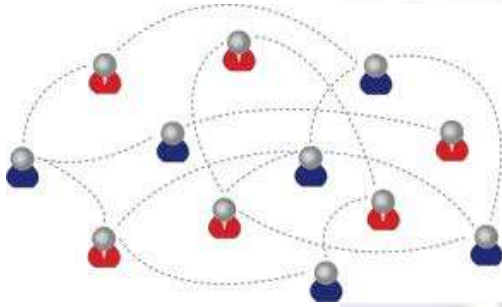
# Private vs. public higher education institutions in E-learning market

On the keynote speech given at AAOU 25<sup>th</sup> of John Daniel

“The development of eLearning has encouraged many conventional universities to offer ODL but research in North America suggests that few are doing it very well. Private for profit providers are more successful”



# The partnership between HOU & TOPICA in the E-learning sector



**Network of Remote Centers**



**Degree**



**Business Process**



**Money**



**Reputation**



**Academic Community**



**Marketing Team**



**E-Learning Technology**

# The partnership between HOU & TOPICA in the E-learning sector

## HOU

- Design curriculums.
- Issue certificates and official transcripts.
- Manage student record keeping.
- Monitor and investigate throughout the learning activities of students.
- Provide quality assurance and program accreditation.
- Appraise educational materials for each subject.
- Coordinate the cooperation activities between TOPICA and the Remote Centers.

## TOPICA

- Produce educational materials for each subject.
- Manage the E-learning portal.
- Provide technical support for student.
- Organize classes, schedules, examinations
- Provide tutors and educational advisors.
- Provide student services.
- Recruit students.
- Implement PR activities.
- Research the demand of market on E-learning
- Collect tuition fee.
- Control and manage the E-learning program deployed at the Remote Centers.



# Result of the partnership after three-year establishment

## ❖ 4 E-Learning Bachelor Degree Programs:

- Business and Administration
- Information Technology
- Financial and Banking
- Accounting

❖ Up to September 2011, the E-learning Center had recruited 6,403 students with 4,764 has finished the registration procedure; 1,639 are waiting for the procedures to complete. In 2011, the number of enrolled student is about 3,500. In 2012, the number of student enrollment is estimated to be about 5,000

# Conclusion

- ❖ Building a successful model for ODeL at a conventional university requires not only effort of the university itself but also contribution from outside organizations.
- ❖ The academic community realizes that, for ODeL practices, the private organizations are ahead of the conventional university.
- ❖ However, the reformation of the organizational structure of HOU as well as the flexible cooperation mechanism between HOU and TOPICA has proved an appropriate method for ODeL practice.

# Thank you